

ANNUAL REPORT
2025 / 2026



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ABOUT US

VISION

To be recognised for achieving improvements in people's lives through community and humanitarian service from funds raised by Lions Clubs and Donors in Singapore.

MISSION

To support the efforts of Lions Clubs and Donors in Singapore in serving the community and addressing humanitarian needs through grants, programmes and partnerships.

BACKGROUND

The Lions Community Service Foundation (Singapore) (LCSF) was registered as a society on 10 April 2003 and subsequently registered as a charity, succeeding the then-District Foundation. It is also an approved Institution of a Public Character (IPC) entitling it to receive tax-exempt donations.

Through LCSF, Lions Clubs in Singapore are encouraged to be united in their fundraising efforts to support our community service programmes with minimal public misunderstanding or confusion arising from individual Clubs and Lions programmes competing amongst each other in fundraising.

All duly chartered Lions Clubs in District 309 registered under the Societies Act 1966 become members of LCSF by passing a club resolution to abide by the LCSF Constitution & By-laws.

LCSF aims to build an Endowment Fund from donations raised by its member clubs and from the public to fund Lions community programmes, including the Lions Home for the Elders, Lions Befrienders Service Association, Lions Save Sight Centre and the Lions Protheses Centre.

Lions Clubs, as well as non-Lion Voluntary Welfare Organisations, may apply for grants from LCSF to support their community services in accordance with established guidelines for the disbursement of LCSF funds. All applications by Lions Clubs must meet the pre-requisite grant criteria. Grants from LCSF are approved by its Board of Directors, Trustees or members in general meetings depending on the amount of grant applied for.



CHAIRMAN'S REPORT 2025 / 2026

Victor Yip

Lions Community Service Foundation (Singapore)
Chairman

Dear Friends, Partners, and Well-Wishers of the Lions Community Service Foundation (Singapore),

It is both a privilege and a pleasure to present this Annual Report of the Lions Community Service Foundation (Singapore) ("LCSF"). As we reflect on the year gone by, I am filled with a deep sense of gratitude and renewed purpose. The work we do quietly, consistently, and with great compassion continues to touch the lives of the less fortunate in Singapore. This report is not merely an account of figures and programmes; it is a testament to the collective spirit of service that defines our Foundation.

A Heartfelt Thank You to Our Board of Directors

I wish to express my deepest appreciation to every member of the LCSF Board of Directors. Your unwavering dedication, sound counsel, and steadfast commitment to the Foundation's mission have been the cornerstone of all that we have achieved this year. The governance of a charitable foundation demands not only wisdom and diligence, but also a willingness to serve without expectation of personal gain. Our Board embodies these qualities, and I am both proud and humbled to serve alongside each of you.

Gratitude to Our Benefactors and Donors

To our generous benefactors and donors, including individuals, corporations, and community partners, I extend our most sincere and heartfelt thanks. Your belief in LCSF's mission is the lifeblood of our work. Every contribution, large or small, translates directly into support for those who need it most: the elderly living alone, families navigating hardship, and individuals striving for a better tomorrow. Your generosity does not go unnoticed; it reaches into the community, where it creates lasting and meaningful change.

Navigating the Challenges of Fundraising

I would be remiss not to acknowledge the fundraising challenges we continue to face. As a Foundation closely associated with Lions District 309, LCSF shares the same donor community with other worthy Lions causes and initiatives. While this reflects the strength and vibrancy of the Lions family, it also means that we draw from a common pool of donors, and competition for donor attention and financial support remains significant.

We remain mindful of the importance of donor stewardship and are committed to ensuring that every donor who supports LCSF feels valued, informed, and inspired. We continue to explore ways to diversify our fundraising strategies by reaching beyond the existing Lions network to engage the broader public and corporate sector, so that LCSF may grow its philanthropic base sustainably and responsibly.

Digital Case Management System

This year marked a significant milestone in how we serve those in need. LCSF successfully implemented a Digital Case Management System, enabling grant applications to be submitted digitally. This removes the barriers of paper-based processes, making it simpler and more accessible for applicants to seek assistance from LCSF, and allowing our staff to administer and manage applications in a more timely and efficient manner.

Donation Management System

We have also made important strides in strengthening our engagement with donors. The implementation of our Donation Management System has streamlined the process of tracking donor contributions and, critically, enables LCSF to generate tax donation receipts efficiently and to submit the necessary information to the Inland Revenue Authority of Singapore (IRAS) at the end of each year. This ensures that donors who wish to claim tax exemption on their contributions are able to do so with ease, reflecting our commitment to making the act of giving as straightforward and rewarding as possible.

Grants: Expanding Our Reach in the Community

Looking ahead, LCSF remains committed to broadening its impact through a more structured grants framework. We recognise that the needs of the community are vast and varied, and that we cannot and should not seek to address them alone. By extending grants to community partners, social service organisations, and ground-up initiatives that share our values and vision, we can multiply the good that is done in Singapore many times over.

We are currently refining our grants strategy to ensure that funding reaches where it is most needed, supported by appropriate governance and accountability mechanisms. Our goal is to be a trusted, accessible, and effective grant-making body that empowers the wider social service ecosystem to thrive. In doing so, we aspire for LCSF to serve not merely as a provider of assistance, but as a catalyst for community well-being.

Looking Forward with Hope and Resolve

As I look to the year ahead, I am filled with hope grounded not merely in optimism, but in the strength and dedication of the people around me: our Board, donors, staff, and the communities we serve. The challenges before us are real, but so too is our resolve to meet them with creativity, integrity, and compassion.

On behalf of the Board of Directors, thank you for your continued trust, partnership, and generosity. Together, we serve and together, we make a meaningful difference.

Yours in Service,

Victor Yip

Chairman

Lions Community Service Foundation (Singapore)

FY2025/2026

2025/2026 Lions Community Service Foundation (Singapore) BOARD OF DIRECTORS



YIP KENG FOOK, VICTOR

Director
Pacific Law Corporation

► Current Board Appointment

Chairman
(Appointed 01 July 2024)

► Past Board Appointment

Chairman
01 July 2021 to 30 June 2024

Ex Officio
01 July 2018 to 30 June 2021

Director
01 July 2017 to 30 June 2018



MARY ONG

Retiree

► Current Board Appointment

Vice Chairman
(Appointed 16 August 2025)

► Past Board Appointment

Vice Chairman
01 July 2023 to 15 August 2025



LEE KIM KOH, VIOLET

Retiree

► Current Board Appointment

Secretary
(Appointed 01 July 2024)

► Past Board Appointment

Secretary
01 July 2023 to 30 June 2024

Director
01 July 2021 to 30 June 2023



LIM CHAI POY, VINCENT

Retiree

► [Current Board Appointment](#)

Treasurer

(First Appointed 01 September 2025)



CHAI MING VOON

Retiree

► [Current Board Appointment](#)

Director

(Appointed 01 July 2024)

► [Past Board Appointment](#)

Director

01 July 2020 to 30 June 2024



MARISSA ZHANG

Senior Financial Planner
Great Eastern Life Assurance Co Ltd

► [Current Board Appointment](#)

Director

(Appointed 01 July 2024)

► [Past Board Appointment](#)

Director

01 July 2021 to 30 June 2024



SEOW ENG HOU, SHERWIN

Director of Marketing
Air Sino-Euro Associate Travel Pte Ltd

► [Current Board Appointment](#)

Director

(First Appointed 16 August 2025)



TAN PECK SIAN, JENNY

Regional Sales Manager
Provisur Technologies Inc

► **Current Board Appointment**

Director
(First Appointed 16 August 2025)



TAN CHIEW HIANG, CINDY

Partner
CW World Network

► **Current Board Appointment**

Director
(First Appointed 17 August 2024)



CHO SHU KEI, ALLYSA

Financial Consultant
Finexis Advisory Pte Ltd

► **Current Board Appointment**

Director
(First Appointed 16 August 2025)

TRUSTEES



TAN PENG CHENG, GILBERT
Director
Uni-Strong Pte Ltd

Date of Appointment:
07 August 2024 to 30 June 2026



ENG EK PHANG, BOBBY
Chartered Accountant
Bob Eng & Partners

Date of Appointment:
01 July 2025 to 30 June 2027



HO SUM KWONG
Retiree

Date of Appointment:
01 July 2025 to 30 June 2027

EX OFFICIO



CHIA LAI SOON
District Governor



LAWRENCE SEW
1st Vice District
Governor

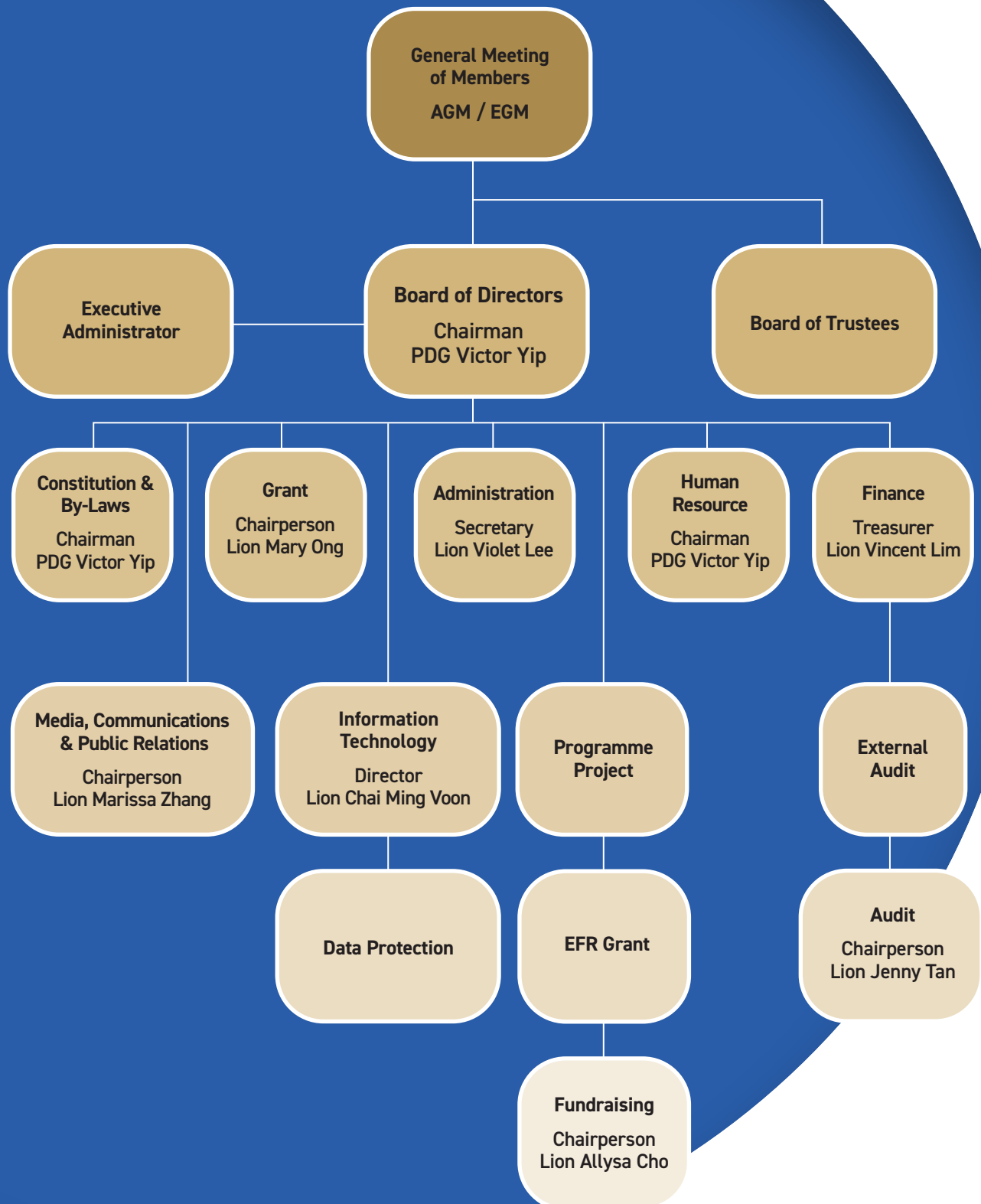


TAY JIA MING
2nd Vice District
Governor



SHIRLEY LEE
Immediate Past District
Governor

LCSF ORGANISATION CHART



OUR COMMITTEES

FUNDRAISING COMMITTEE Chairperson Lion Allysa Cho Lion Cindy Tan Lion Jenny Tan	GRANT COMMITTEE Chairperson Lion Mary Ong Lion Vincent Lim Lion Violet Lee Lion Chai Ming Voon Lion Yeo Hwee Cheng	HUMAN RESOURCE COMMITTEE Chairperson PDG Victor Yip Lion Mary Ong Lion Violet Lee
FINANCE COMMITTEE Chairperson Lion Vincent Lim Lion Peter Chua Lion Tan Eng Siong	MEDIA, COMMUNICATIONS & PUBLIC RELATIONS COMMITTEE Chairperson Lion Marissa Zhang Lion Allysa Cho	INFORMATION TECHNOLOGY COMMITTEE Chairperson Lion Chai Ming Voon Lion Sherwin Seow
CONSTITUTION & BY-LAWS COMMITTEE Chairperson PDG Victor Yip Nil	AUDIT COMMITTEE Chairperson Lion Jenny Tan Lion Allysa Cho	

CORPORATE GOVERNANCE

The Lions Community Service Foundation (Singapore) [LCSF] is governed by its Constitution.

BOARD OF DIRECTORS

LCSF is governed by a Board of Directors whose members are made up of volunteers according to its constitution. The Board's role is to provide leadership and directions to LCSF and ensure it maintains good corporate governance in relation to the Code of Governance for Charities and Institution of a Public Character (IPC) guidelines recommended by the Charity Council. It acts as one entity and represents the interest of the Foundation, by governing its affairs on behalf of the general members of Lions Clubs of Singapore. The Board plans strategically for the organisation and elects members with diverse professional expertise who will contribute to the long-term development of LCSF. Board members do not receive any remuneration and benefits for their involvement at LCSF, and none of them hold any staff appointments.

Board meetings are held at least once every 2 months, excluding the Annual General Meeting, and Board members submit Self-Assessment Declaration Forms annually. LCSF has no related entities. Transactions with related parties are disclosed on page 16.

BOARD NOMINATION AND ELECTION

Process and procedures for nomination, election, and appointments to the Board shall be in compliance with LCSF Constitution and By-laws, and other legal requirements. Please visit the LCSF website (www.lcsf.org.sg) to view the full set of Constitution and By-laws.

Lions members with the skills/expertise are encouraged to serve on the Board, to ensure there is a balanced mix of competencies to fulfil its vision, mission, and goals.

FIDUCIARY DUTIES OF THE BOARD OF DIRECTORS

Duty of Loyalty

To place the interests of LCSF first, and not to use one's appointment as a director to further private interests. This includes the aspect of confidentiality: members of the Board are obliged to keep LCSF business private and not to discuss matters brought up during Board meetings with external parties.

Duty of Diligence

To act reasonably, prudently, and in good faith when making decisions, with due consideration of the current and future impact that the decisions made will have on LCSF.

Duty of Obedience

To act within the scope of the governing policies of LCSF's operations and the laws of Singapore; to comply with the rules and regulations that apply to LCSF as an Institution of a Public Character (IPC) governed by the Commissioner of Charities and the Registry of Societies.

COMMITTEES

The Board of Directors oversees several committees, each with different and specific functions and responsibilities, and chaired by Directors. These key committees include the Audit Committee, Finance Committee, Fundraising Committee, Media, Communications & Public Relations Committee and Grant Committee. Meetings are held regularly by these committees to provide advice and execute their responsibilities.

Audit and Finance Committees

The Audit Committee assists the Board in safeguarding LCSF's assets and provides a channel of communication between the Board and external auditors. The Finance Committee, chaired by the LCSF Treasurer, ensures that financial statements are properly prepared and audited in accordance with existing rules and regulations (Financial Reporting Standards). This Committee also ensures the legitimate use of LCSF financial resources. Both committees meet a few times a year to review and approve audited financial statements and prepare the annual budget.

Fundraising Committee

The Fundraising Committee's purpose is to raise money to help finance the various projects that will help the LCSF achieve its mission. The committee's responsibilities include ensuring that fundraising practices are ethical, donors are appropriately acknowledged, and that fundraising efforts are cost-effective.

Media, Communications and Public Relations Committee

The Media, Communications and Public Relations Committee serves to enhance ethical practices in engaging with the media, general public, and authorities, and to assist the Board in building a positive image of LCSF in promoting good relations with stakeholders.

Grant Committee

The Grant Committee meets regularly to review and recommend grants to the Board of Directors for approval. This committee is under the leadership

of the Vice Chairman. Grants made must meet the objectives of LCSF as defined in its Constitution and comply with the Charities Act and with the policies of the Commissioner of Charities (COC).

POLICIES

Investment Policy

LCSF will place its excess funds only in principal-guaranteed, low-risk investments. If there are any reasons for LCSF to make any other investments, approval must be obtained from the Board of Directors before such investments are made.

Personal Data Protection Policy

LCSF has a Personal Data Protection Policy and Data Breach Management Plan which provides information on how we collect, use data and to whom we may disclose.

Cyber Security Policy

The purpose of this Cyber Security Policy is to establish guidelines and procedures to protect the digital assets, sensitive information, and IT infrastructure of LCSF.

Anti-Money Laundering & Counter-Terrorist Financing Policy

LCSF takes a zero-tolerance approach to money laundering and terrorist financing activities and is committed to implementing and enforcing effective internal controls to counter such activities. LCSF's designated compliance officer is the Treasurer responsible for verifying the source of donations received and the possibility that they may come from dubious sources.

Policy on Avoidance of Potential Conflict of Interest

LCSF, including all its Directors and staff, shall avoid any conflict between their own respective personal, professional, or business interests and the interests of LCSF, in any and all actions taken by them on behalf of LCSF in their respective capacities.

The Board of Directors reviews the conflict-of-interest policy annually and completes the Policy on Conflict of Interest and Declaration, Conflict of Interest Disclosure Statement every year at the beginning of their term of office. In the event that any Director or staff shall have any direct or indirect interest in, or relationship with, any individual or organization that offers to enter into any transaction with LCSF, he/she shall give notice of such interest or relationship and shall thereafter abstain from discussing or voting on the particular transaction in which he/she has an interest, or otherwise attempt to exert any influence on LCSF to affect the decision, and whether or not to participate in such transaction.

Environmental, Social and Governance (ESG) Policy

LCSF is committed to conducting its affairs in an environmentally and socially responsible manner. On the environmental front, LCSF seeks to minimise the environmental footprint of its operations and activities, including through the digitalisation of records and processes, the reduction of paper usage and waste, and responsible procurement practices. On the social front, LCSF supports programmes that promote community wellbeing, inclusiveness, and assistance to vulnerable groups, in furtherance of the objects set out in its Constitution, and is committed to fair and respectful engagement with its volunteers, beneficiaries, donors, and partners. On the governance front, LCSF upholds the Code of Governance for Charities and IPCs, maintains robust internal controls and transparent reporting, and requires its Directors and staff to observe the highest standards of integrity and accountability. The Board reviews LCSF's ESG practices periodically to ensure that they remain aligned with regulatory expectations and evolving best practices for charities in Singapore.

Procurement Policy

LCSF has established a procurement procedure for goods and services based on the approved level of spending for designated staff and office-bearers.

Reserves Policy

LCSF has a Reserves Policy for the long-term stability of its operations and ensures that there are sufficient resources to support the charity in the event of unforeseen circumstances.

The charity maintains at least two years of cash reserves to meet its operating expenditure. The reserve is reviewed annually by the Board to ensure that the reserves are adequate to fulfil the charity's continuing obligations. Such reserves shall be invested in principal-guaranteed, risk-free investments.

"Reserves" means that part of the income of the charity that is freely available to be used or applied for the furtherance of the objects of the charity and is not subject to the commitments, planned expenditure, and spending limits of the charity, and excludes endowment funds and donations collected for a specific purpose (designated donations). Formula of reserves ratio = total unrestricted funds/annual operating expenditure.

	2026 \$'000 31.03.26	2025 \$'000 31.03.25	Increase / Decrease %
A. Unrestricted Funds	3,535	3,513	0.6
B. Restricted Funds	216	432	-50
C. Total Funds	3,751	3,945	-4.9
D. Total Annual Operating Expenditure	1,052	786	33.8
E. The Ratio of Reserves to Annual Operating Expenditure (A/D)	3.36	4.47	

Funding Source

LCSF is principally funded by monetary donations made directly by private organisations and members of the public or through fundraising projects organised by LCSF or by its member Lions Clubs and occasional matching grants from the government. Some of its administrative and project expenses (e.g. digitalisation) are eligible for government subsidies.

Related Party Transactions

Remuneration of key management personnel

- None of the key management personnel received more than \$100,000 in annual remuneration (FY 01 April 2025 to 31 March 2026: Nil).
- None of the Directors received any remuneration from the Foundation for the financial year ending 31 March 2026.
- None of the Staff serves as governing board members of the charity.

Related Party transactions and balances

	01.04.2025 to 31.03.2026	01.04.2024 to 31.03.2025
Donations received from related parties	\$114,151	\$183,709
Grant disbursement to related parties	-\$152,543	-\$140,780

No paid staff member who is a close member of the family of any Board member received remuneration exceeding \$50,000 during the financial year.

Whistle-Blowing Policy

LCSF is committed to upholding high standards of corporate governance and work practices. As an enhancement to the internal control system, a whistle-blowing policy is in place for the reporting of any malpractice, illegal act, or omission by staff. This policy applies to all LCSF employees and external parties to report an activity that he/she considers to be unethical, illegal, dishonest, or improper, without fear of reprisal or unfair treatment.

Some examples of such activities are as follows (non-exhaustive):

- Theft/Fraud;
- Misappropriation of funds;
- Bribery/Corruption; or
- Harassment or discrimination, etc.

If a person suspects the LCSF or its partner(s) of any misconduct as stated above and he/she wishes to submit a report, the report shall be addressed to the Chairperson of the LCSF Audit Committee. The Audit Committee will review the case and report the findings to the Board of Directors with the appropriate recommendations for action to address the misconduct and prevent future recurrence.

FY2025/2026 Board Meetings and Attendance

A total of 9 Board meetings and one AGM were held during the financial year. The following sets out the individual Board member's attendance at the meetings:

Names of Board Members	Title	Attendance
Yip Keng Fook, Victor	Chairman	9/9
Mary Ong	Vice Chairman	8/9
Lee Kim Koh, Violet	Secretary	9/9
Lim Chai Poy, Vincent	Treasurer	5/5
Chai Ming Voon	Director	9/9
Tan Chiew Hiang, Cindy	Director	5/9
Marissa Zhang	Director	6/9
Cho Shu Kei, Allysa	Director	5/5
Seow Eng Hou, Sherwin	Director	5/5
Tan Peck Sian, Jenny	Director	2/5

Names of Trustees	Title	Attendance
Tan Peng Cheng, Gilbert	Trustee	0/9
Eng Ek Phang, Bobby	Trustee	0/9
Ho Sum Kwong	Trustee	1/5

Names of Ex Officio	Title	Attendance
Chia Lai Soon	District Governor	0/9
Lawrence Sew	1 st Vice District Governor	3/9
Tay Jia Ming	2 nd Vice District Governor	0/5
Shirley Lee	Immediate Past District Governor	0/9

GOVERNANCE EVALUATION CHECKLIST (GEC) TIER 2

Code Description	Code ID	Compliance
Principle 1: The charity serves its mission and achieves its objectives.		
1. Clearly state the charitable purposes (For example, vision and mission, objectives, use of resources, activities, and so on) and include the objectives in the charity's governing instrument. Publish the stated charitable purposes on platforms (For example, Charity Portal, website, social media channels, and so on) that can be easily accessed by the public.	1.1	Yes
2. Develop and implement strategic plans to achieve the stated charitable purposes.	1.2	Yes
3. Have the Board review the charity's strategic plans regularly to ensure that the charity is achieving its charitable purposes, and monitor, evaluate and report the outcome and impact of its activities.	1.3	Yes
4. Document the plan for building the capacity and capability of the charity and ensure that the Board monitors the progress of this plan. "Capacity" refers to a charity's infrastructure and operational resources while "capability" refers to its expertise, skills and knowledge.	1.4	Yes
Principle 2: The charity has an effective Board and Management.		
5. The Board and Management are collectively responsible for achieving the charity's charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct.	2.1	Yes
6. The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness.	2.2	Yes
7. Document the terms of reference for the Board and each of its committees. The Board should have committees (or designated Board member(s) to oversee the following areas*, where relevant to the charity: a. Audit b. Finance *Other areas include Programmes and Services, Fundraising, Appointment/Nomination, Human Resource, and Investment.	2.3	Yes
8. Ensure the Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All Board members should exercise independent judgement and act in the best interest of the charity.	2.4	Yes
9. Develop proper processes for leadership renewal. This includes establishing a term limit for each Board member. All Board members must submit themselves for re-nomination and reappointment, at least once every three years.	2.5	Yes

Code Description	Code ID	Compliance
10. Develop proper processes for leadership renewal. This includes establishing a term limit for the Treasurer (or equivalent position). For Treasurer (or equivalent position) only: a. The maximum term limit for the Treasurer (or equivalent position like a Finance Committee Chairman, or key person on the Board responsible for overseeing the finances of the charity) should be four consecutive years. If there is no Board member who oversee the finances, the Chairman will take on the role. i. After meeting the maximum term limit for the Treasurer, a Board member's reappointment to the position of Treasurer (or an equivalent position) may be considered after at least a two-year break. ii. Should the Treasurer leave the position for less than two years, and when he/she is being re-appointed, the Treasurer's years of service would continue from the time he/she stepped down as Treasurer.	2.6	Yes
11. Ensure the Board has suitable qualifications and experience, understands its duties clearly, and performs well. a. No staff should chair the Board and staff should not comprise more than one-third of the Board.	2.7	Yes
12. Ensure the Management has suitable qualifications and experience, understands its duties clearly, and performs well. a. Staff must provide the Board with complete and timely information and should not vote or participate in the Board's decision-making.	2.8	Yes
13. The term limit for all Board members should be set at 10 consecutive years or less. Re-appointment to the Board can be considered after at least a two-year break. For all Board members: a. Should the Board member leave the Board for less than two years, and when he/she is being re-appointed, the Board member's years of service would continue from the time he/she left the Board. b. Should the charity consider it necessary to retain a particular Board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension should be deliberated and approved at the general meeting where the Board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a two-year term of service would conduct its election once every two years at its general meeting). c. The charity should disclose the reasons for retaining any Board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report.	2.9a 2.9b 2.9c	Yes

Code Description	Code ID	Compliance
14. For Treasurer (or equivalent position) only: d. A Board member holding the Treasurer position (or equivalent position like a Finance Committee Chairman or key person on the Board responsible for overseeing the finances of the charity) must step down from the Treasurer or equivalent position after a maximum of four consecutive years. i. The Board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b.	2.9d	Yes
Principle 3: The charity acts responsibly, fairly and with integrity.		
15. Conduct appropriate background checks on the members of the Board and Management to ensure they are suited to work at the charity.	3.1	Yes
16. Document the processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise.	3.2	Yes
a. A Board member with a conflict of interest in the matter(s) discussed should recuse himself/ herself from the meeting and should not vote or take part in the decision-making during the meeting.		
17. Ensure that no Board member is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes
18. Ensure that no staff is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes
19. Establish a Code of Conduct that reflects the charity's values and ethics and ensure that the Code of Conduct is applied appropriately.	3.4	Yes
20. Take into consideration the ESG factors when conducting the charity's activities.	3.5	Yes
Principle 4: The charity is well-managed and plans for the future.		
21. Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives.	4.1a	Yes
a. Ensure the Board approves the annual budget for the charity's plans and regularly reviews and monitors its income and expenditures (For example, financial assistance, matching grants, donations by board members to the charity, funding, staff costs and so on).		

Code Description	Code ID	Compliance
22. Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives. b. Implement appropriate internal controls to manage and monitor the charity's funds and resources. This includes key processes such as: i. Revenue and receipting policies and procedures; ii. Procurement and payment policies and procedures; and iii. System for the delegation of authority and limits of approval.	4.1b	Yes
23. Seek the Board's approval for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees/subsidiaries, grants or financial assistance to business entities).	4.2	Yes
24. Regularly identify and review the key risks that the charity is exposed to and refer to the charity's processes to manage these risks.	4.3	Yes
25. Set internal policies for the charity on the following areas and regularly review them: a. Anti-Money Laundering and Countering the Financing of Terrorism (AML/CFT); b. Board strategies, functions, and responsibilities; c. Employment practices; d. Volunteer management; e. Finances; f. Information Technology (IT) including data privacy management and cyber-security; g. Investment (obtain advice from qualified professional advisors if this is deemed necessary by the Board); h. Service or quality standards; and i. Other key areas such as fundraising and data protection.	4.4	Yes
26. The charity's audit committee or equivalent should be confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity.	4.5	Yes
27. The charity should also measure the impact of its activities, review external risk factors and their likelihood of occurrence, and respond to key risks for the sustainability of the charity.	4.6	Yes

Code Description	Code ID	Compliance
Principle 5: The charity is accountable and transparent.		
28. Disclose or submit the necessary documents (such as Annual Report, Financial Statements, GEC, and so on) in accordance with the requirements of the Charities Act, its Regulations, and other frameworks (For example, Charity Transparency Framework and so on).	5.1	Yes
29. Generally, Board members should not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the Board members for their services, the charity should provide reasons for allowing remuneration or benefits and disclose in its annual report the exact remuneration and benefits received by each Board member.	5.2	Yes
30. The charity should disclose the following in its annual report: a. Number of Board meetings in the year; and b. Each Board member's attendance.	5.3	Yes
31. The charity should disclose in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its three highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. Should any of the three highest-paid staff serve on the Board of the charity, this should also be disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity should disclose this fact.	5.4	Yes
32. The charity should disclose in its annual report the number of paid staff who are close members of the family of the Executive Head or Board members, and whose remuneration exceeds \$50,000 during the year. The annual remuneration of such staff should be listed in incremental bands of \$100,000. If none of its staff is a close member of the family of the Executive Head or Board members and receives more than \$50,000 in annual remuneration, the charity should disclose this fact.	5.5	Yes
33. Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. a. Record relevant discussions, dissenting views and decisions in the minutes of general and Board meetings. Circulate the minutes of these meetings to the Board as soon as practicable.	5.6a	Yes

Code Description	Code ID	Compliance
34. Implement clear reporting structures so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively. b. The Board meetings should have an appropriate quorum of at least half of the Board, if a quorum is not stated in the charity's governing instrument.	5.6b	Yes
35. Implement a whistle-blowing policy for any person to raise concerns about possible wrongdoings within the charity and ensure such concerns are independently investigated and follow-up action taken as appropriate.	5.7	Yes
Principle 6: The charity communicates actively to instil public confidence.		
36. Develop and implement strategies for regular communication with the charity's stakeholders and the public (For example, focus on the charity's branding and overall message, raise awareness of its cause to maintain or increase public support, show appreciation to supporters, and so on).	6.1	Yes
37. Listen to the views of the charity's stakeholders and the public and respond constructively.	6.2	Yes
38. Implement a media communication policy to help the Board and Management build positive relationships with the media and the public.	6.3	Yes

Notes:

1. Staff: Paid or unpaid individual who is involved in the day-to-day operations of the charity, e.g. an Executive Director or administrative personnel.
2. Volunteer: A person who willingly serves the charity without the expectation of any remuneration.
3. Close member of the family: A family member belonging to the Executive Head or a governing board member of a charity:
 - a. Who may be expected to influence the Executive Head's or governing board member (as the case may be) dealings with the charity; or
 - b. Who may be influenced by the Executive Head or governing board member (as the case may be) in the family member's dealings with the charity.
4. Executive Head: The most senior staff member in charge of the charity's staff.

A close member of the family may include the following:

- the child or spouse of the Executive Head or governing board member;
- the stepchild of the Executive Head or governing board member;
- the dependant of the Executive Head or governing board member;
- the dependant of the Executive Head's or governing board member's spouse.

OUR ACTIVITIES

Van Donation to SunLove Abode for Intellectually-Infirm Ltd



Lions Community Service Foundation (Singapore) (LCSF) is pleased to highlight a meaningful collaboration with Lions Club Singapore Central (LCS Central) in support of SunLove Abode for Intellectually-Infirm Ltd. Subsequent to the financial year end, on 20 June 2026, LCSF joined LCS Central at the handover ceremony of a newly donated medical van, generously contributed by Lion Vincent Lee and his wife through FLA Organisation Pte Ltd.

This medical van will enhance SunLove's ability to provide timely and accessible healthcare for its residents, offering reliable transportation for regular medical check-ups and other essential healthcare needs.

With this latest contribution, LCS Central has donated a total of five vans to SunLove—each co-sponsored by LCSF. This long-standing partnership reflects our shared commitment to improving the quality of life for individuals with intellectual disabilities and infirmities, and to strengthening community care infrastructure.

The handover ceremony was attended by LCSF Chairman PDG Victor Yip and Board members, alongside District Governor Chia Lai Soon, 1st Vice District Governor Lawrence Sew, and members of LCS Central. Their presence underscored the collective dedication of Lions to meaningful and sustained community service.



Following the ceremony, volunteers served hot meals to approximately 450 residents - chicken pasta, and mee goreng for Muslim residents. Ice cream and potato stick snacks were also distributed, bringing joy and comfort to many.

LCSF extends its heartfelt appreciation to all donors, sponsors, and volunteers whose generosity made this initiative possible. We also commend LCS Central for their steadfast partnership and continued dedication to serving the community. Together, we remain committed to advancing impactful service that uplifts vulnerable groups across Singapore.

Expanding LCSF's Support for Mobility and Independence

First Orthosis Case Referred by TTSH

In 2025, LCSF reached an important milestone in our commitment to empower individuals with diverse mobility needs. We supported our first orthosis case referred by Tan Tock Seng Hospital (TTSH)—a meaningful step in strengthening clinical partnerships and extending our impact to beneficiaries with complex limb conditions.

The beneficiary, Mr T, is a 68-year-old Singaporean who has lived with the long-term effects of childhood polio. For decades, he has relied on a Knee Ankle Foot Orthosis (KAFO) to stay mobile and continue working at his small egg stall in a local wet market. His resilience and independence embody the spirit of many whom LCSF seeks to uplift.

Following a comprehensive assessment by TTSH's Foot Care and Limb Design Centre, Mr T was prescribed a replacement KAFO. LCSF stepped in to sponsor the remaining cost after government subsidies, ensuring he could continue walking safely and supporting his family.

This case marks the beginning of deeper collaboration between LCSF and TTSH, enabling us to jointly support individuals who require specialised orthotic solutions.

What Is an Orthosis?

An orthosis is a custom-made medical device designed to support or enhance the function of a limb or joint. It plays a vital role in improving mobility, stability, and independence for individuals with physical impairments.



Beneficiary Spotlight: Supporting Mr G's Return to Independence

In July 2025, LCSF approved sponsorship for Mr G, a 41-year-old father of three who underwent a below-knee amputation after a traffic accident in August 2024.

Before the accident, Mr G built a career as a fitness trainer, serving as the sole breadwinner for his family. The sudden loss of mobility, coupled with ongoing legal proceedings, placed significant strain on his household. Despite these challenges, he remained determined: "I have to be strong; my wife and 3 children need me."



After receiving a temporary prosthesis in April 2025, Mr G progressed rapidly through rehabilitation and regained independent walking within weeks. To support his return to work and active lifestyle, clinicians recommended a K3 level performance prosthesis—a device essential for his vocation but not eligible for government subsidy.

Recognising his commitment to rebuilding his life and providing for his family, LCSF provided full sponsorship of the prosthesis. This support enables Mr G to walk confidently again and move forward with renewed dignity, independence, and hope.

LCSF 2026 Fundraising Concert: A Celebration of Hope, Community, and Giving



The Lions Community Service Foundation (Singapore) (LCSF) began 2026 with a meaningful and uplifting milestone—the LCSF 2026 Fundraising Concert, presented in collaboration with the internationally renowned Watoto Children's Choir. This signature event united donors, partners, volunteers, and supporters in a shared mission to strengthen LCSF's community programmes and extend support to vulnerable groups across Singapore.

A Concert with Purpose

Held on 3 January 2026 at the St. Andrew's Junior College Cultural Centre Auditorium, the concert was more than a musical showcase. It was a heartfelt expression of compassion, resilience, and community spirit. The Watoto Children's Choir, celebrated worldwide for their vibrant performances and inspiring personal journeys, delivered an unforgettable afternoon filled with joy, rhythm, and hope.

Since 1994, the Choir has toured globally, sharing stories of courage and transformation. Their presence at the LCSF concert amplified the event's message of empowerment and the belief that every act of kindness can change a life.

Mobilising Generosity for Greater Impact

The fundraising concert served as a key platform for LCSF to rally support for its charitable initiatives. Donors were invited to make a suggested contribution of \$100 per ticket, with proceeds channelled directly into LCSF's community service programmes. Contributions were made accessible through PayNow and Giving.sg, ensuring supporters could participate easily and meaningfully.

The strong turnout and enthusiastic response reflected the community's trust in LCSF's mission and its commitment to serving those in need.



Strengthening Community Bonds

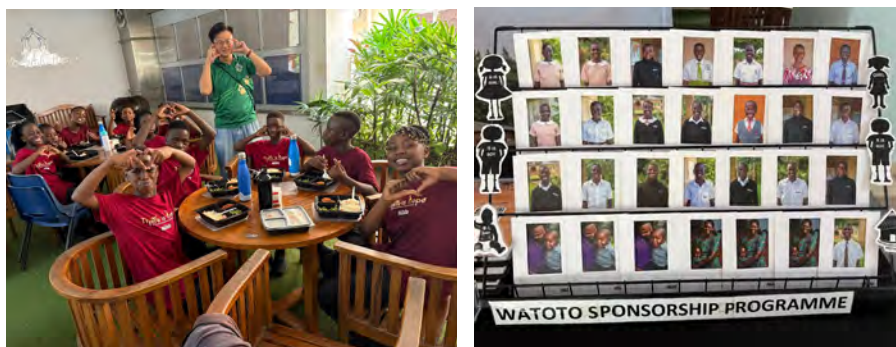
Beyond raising funds, the concert strengthened connections among Lions Clubs, volunteers, and supporters. The Fundraising Committee for FY2025/2026, led by dedicated Lions, played an instrumental role in coordinating the event and engaging donors. Their efforts ensured a smooth and uplifting experience for all attendees.

The concert also provided an opportunity for LCSF to highlight its ongoing work—from supporting seniors and persons with disabilities to empowering youth and families facing hardship. By bringing the community together through music and purpose, LCSF reinforced its foundation of service and collaboration.

Looking Ahead

The success of the LCSF 2026 Fundraising Concert underscores the power of collective action. As LCSF continues its mission to serve with compassion and integrity, events like this remain vital in sustaining programmes that touch lives across Singapore.

LCSF extends its heartfelt appreciation to all donors, partners, volunteers, and the Watoto Children's Choir for making the concert a meaningful and impactful start to 2026. Together, we continue building a more caring and inclusive society.



Harmony Mid-Autumn Festival Care & Outreach 2025



LCSF's Partnership in a Record-Breaking Community Effort

In 2025, the Lions Community Service Foundation (Singapore) (LCSF) proudly partnered in one of the year's most impactful community service initiatives—the Harmony Mid-Autumn Festival Care & Outreach 2025, organised by Lions Club of Singapore Goodlink together with District 309 and multiple community partners. This large-scale charity project exemplified the Lions' collective spirit of service, unity, and compassion, and LCSF's sponsorship helped strengthen its reach to vulnerable communities across Singapore.



A Milestone Year: Record-Setting Mooncake Production

The 2025 edition marked the 5th year of the Harmony Mid-Autumn Festival initiative, and it achieved a historic milestone. Over three days, chefs, Lions, volunteers, and community partners came together at MacPherson Community Club to produce an extraordinary 42,692 mooncakes, neatly packed into 10,673 boxes—a feat that earned recognition in the Singapore Book of Records for the Most Number of Mooncakes Made at One Location.

This achievement was made possible through the coordinated efforts of 42 chefs on 4 October and 44 chefs on 5 October, guided by Chef Sunny Yeo and his dedicated culinary team. Their leadership ensured consistency, quality, and efficiency throughout the production process.

Over 1,000 Lions and volunteers from all walks of life participated enthusiastically – making, packing, delivering, and distributing the mooncakes to 60 locations islandwide.

These mooncakes were delivered to seniors, low-income families, and vulnerable groups across Singapore, bringing festive warmth and care to communities who needed it most.



LCSF's Role: Strengthening Community Impact

As a key sponsor, LCSF played an instrumental role in enabling the scale and success of this outreach initiative. Our support helped fund essential logistics, production materials, and distribution efforts, ensuring that the mooncakes reached beneficiaries efficiently and safely.

LCSF's involvement reflects our commitment to:

- Community nourishment – supporting initiatives that provide food, comfort, and festive cheer
- Collaborative service – working alongside Lions Clubs, chefs, volunteers, and grassroots partners
- Inclusive outreach – ensuring vulnerable groups are not left behind during cultural celebrations

Our partnership also strengthened ties with District 309, Lions Club of Singapore Goodlink, MacPherson Community Club, and the Wheels of Love Bikers, who supported doorstep distribution efforts on 5 October.

Celebrating Together: A Heartwarming Finale

The initiative culminated on 6 October 2025 with a festive celebration at MacPherson Community Club, where 180 seniors and beneficiaries gathered for an evening of joy and togetherness. The programme featured karaoke entertainment, finger food, bento dinners, instant photo booths, mooncake giveaways, and lucky draws—creating an inclusive and uplifting environment that embodied the spirit of Mid-Autumn harmony.

This celebration was made possible through the combined support of 40 Lions Clubs, individual Lions donors, community partners, and volunteers. LCSF's sponsorship ensured that beneficiaries enjoyed a meaningful and memorable evening.

A Testament to Collective Service

The Harmony Mid-Autumn Festival Care & Outreach 2025 stands as a powerful example of what the Lions community can achieve together. Through partnership, sponsorship, and service, LCSF helped bring warmth, joy, and unity to thousands across Singapore.



This initiative reinforces our belief that service is most impactful when shared, and LCSF remains committed to supporting collaborative projects that uplift lives and strengthen community bonds.

Eyesight Service Day: Bringing Clear Vision to 800 Seniors

1 August 2025 – In Collaboration with ITE East



On 1 August 2025, Lions Club of Singapore Central (LCS Central), with the support of the Lions Community Service Foundation (LCSF), partnered with ITE East to organise a large-scale Eyesight Service Day dedicated to improving vision health for seniors across multiple community organisations. This comprehensive initiative successfully served 800 seniors, providing them with essential eye screenings and a new pair of spectacles each.

The project was designed to offer a full spectrum of vision care services, ensuring that every senior received proper assessment and corrective support. Screening stations were set up across the venue, enabling seniors to move through a structured flow of tests:

- Registration
- Snellen chart and basic visual acuity checks
- Autorefraction scans to assess refractive errors
- Focimetry to measure existing spectacle power
- Subjective refraction to determine accurate corrective needs
- Spectacle selection from over 60 frame designs



To enhance the experience and ensure smooth movement between stations, LCS Central roped in a group of Japanese youths who were on an exchange programme to participate in the service day. Their role was to guide seniors from one screening point to another, offering assistance, companionship, and warm interaction. Their involvement added a meaningful intergenerational and cross-cultural dimension to the project, creating a welcoming environment for the seniors.

This initiative reflects LCSF's commitment to supporting community health programmes that deliver tangible, immediate benefits. By funding and enabling such large-scale service projects, LCSF helps ensure that vulnerable seniors receive essential care that improves their daily lives, independence, and overall well-being.

The Eyesight Service Day stands as a strong example of collaborative community service—bringing together healthcare partners, youth volunteers, and Lions members to make a lasting impact on senior vision health.

Lions Club of Singapore Central Deepens Its Lifesaving Support for Children's Kidney Centre Camps



Since 2020, Lions Club of Singapore (LCS) Central has been a committed partner of the Shaw NKF NUH Children's Kidney Centre (CKC) Camp, an annual programme designed for children living with chronic kidney disease. Supported by the Lions Community Service Foundation (LCSF), the club contributes \$25,000 annually to ensure the camp remains accessible, medically safe, and enriching for young patients who require specialised care.

Each year, the camp welcomes 50 to 60 children, many of whom depend on ongoing medical support such as overnight dialysis and catheterisation. A dedicated team of more than 40 healthcare professionals and volunteers provides round-the-clock supervision, ensuring that every child can participate safely in activities such as team building games, high element challenges, art programmes, and overnight excursions. These experiences help children build confidence, independence, and friendships—offering a sense of normalcy often limited by their medical routines.

On 29 November 2025, LCS Central was invited once again to attend the CKC Pre Camp Briefing cum Star Awards Prize Presentation, marking the sixth consecutive year of sponsorship by LCS Central and LCSF. The pre-camp briefing prepares families for the upcoming camp, while the Star Awards celebrate children who have shown resilience, positivity, and personal growth throughout the year. For many families, this event is a meaningful reminder of their children's strength and the supportive community surrounding them.

Children's Kidney Centre camps are unique in Singapore—medically supervised recreational camps that allow young patients to enjoy outdoor and social activities while receiving essential medical care. These camps play a vital role in fostering emotional resilience, strengthening peer support, and helping children lead fuller, more meaningful lives despite the challenges of chronic illness.

LCSF's continued funding and partnership ensure that the CKC camps remain sustainable and impactful. Their support enables proper medical staffing, programme development, volunteer training, and logistical planning, reinforcing the shared mission of empowering children with kidney disease.

As the CKC camp continues to grow, LCS Central and LCSF remain committed to supporting this transformative initiative, ensuring that every child has the opportunity to experience joy, connection, and confidence—year after year.



Bursaries and Financial Assistance to Needy and Deserving Students

In keeping with its mission of serving the community, the Lions Community Service Foundation (Singapore) (LCSF) continued its commitment in the past year to provide bursaries and financial assistance to needy and deserving students across all levels of the Singapore education system.

Through the generous contributions of our donors and the dedication of our partner Lions Clubs, LCSF supported students from primary and secondary schools, junior colleges, Institute of Technical Education (ITE), polytechnics, as well as undergraduates from Singapore Institute of Technology (SIT) and Singapore University of Technology and Design (SUTD).

These bursaries aim to alleviate the financial burdens faced by low-income families and to encourage academic perseverance. By addressing educational inequality, LCSF empowers students to reach their full potential. The assistance provided not only supports their academic journey, but also instils in them a sense of hope and resilience.

As we continue this initiative, LCSF remains guided by our core values of compassion and service, reaffirming our belief that education is a powerful tool for breaking the cycle of poverty and creating opportunities for a better future.

GOING FORWARD

CHARITY'S FUTURE PLANS

The Lions Community Service Foundation (Singapore) (LCSF) remains committed to its mission of uplifting lives through meaningful and impactful initiatives. Going forward, LCSF will continue to focus on:

- Awarding bursaries to deserving students across all levels of education;
- Providing grants to support medical needs, including prosthetic limbs and other forms of healthcare needs; and
- Supporting general welfare programmes that benefit seniors and disadvantaged youth.

To ensure the continuity of these programmes, a major fundraising event will be organised in the upcoming financial year. In addition, Lions Clubs from District 309 Singapore and their members are encouraged to continue supporting LCSF through regular fundraising efforts and donations.

LCSF is also committed to strengthening its public presence and increasing awareness of its work, not only within the Lions network, but also across the wider Singapore community.

FINANCIAL HIGHLIGHTS OF THE YEAR

	01.04.2025 to 31.03.2026 (Audited) 12 months	01.04.2024 to 31.03.2025 (Audited) 12 months
INCOME		
▶ Donations (Non-Tax Deductible)	\$17,785	\$259,205
▶ Donations (Tax Deductible)	\$388,507	\$622,778
▶ Government Grant	\$298,000	\$250,000
▶ Interest Income and Other	\$61,414	\$73,840
▶ Members Contribution	\$7,920	\$31,950
▶ Reversal of Impairment Loss	\$85,272	-
Total Income	\$858,898	\$1,237,773
EXPENDITURES		
▶ Community Activities/Programme	\$836,755	\$539,033
▶ Operating Expenses	\$182,745	\$91,221
▶ Fundraising Expenses	\$24,300	\$141,745
▶ Depreciation	\$8,607	\$9,133
▶ Impairment Loss on Property*	-	\$4,792
Total Expenditure	\$1,052,407	\$785,924
Net Surplus/Deficit	-\$193,509	\$451,849

* During the financial year ended 31 March 2026, the Foundation performed an impairment assessment and noted that the recoverable amount of its leasehold property is higher than its carrying amount. Accordingly, an impairment reversal of \$85,272 (2025: an impairment loss of \$4,792) has been recognised in profit or loss. The determination of the recoverable amount was based on fair value less costs of disposal using market approach based on market comparable transactions. The recoverable amounts could change significantly as a result of changes in market conditions.

FINANCIAL HIGHLIGHTS OF THE YEAR

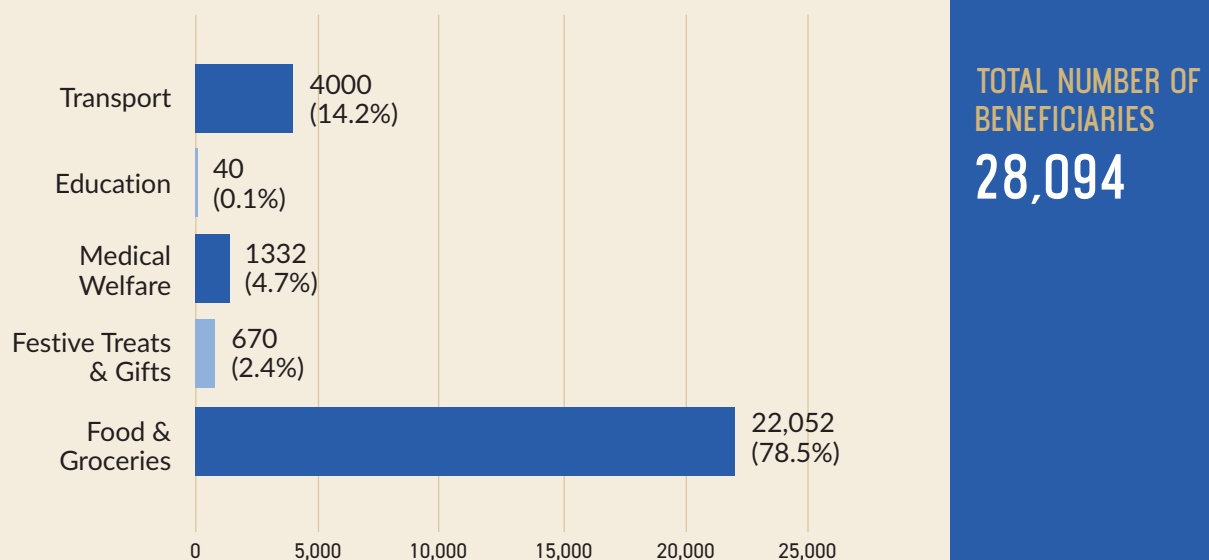
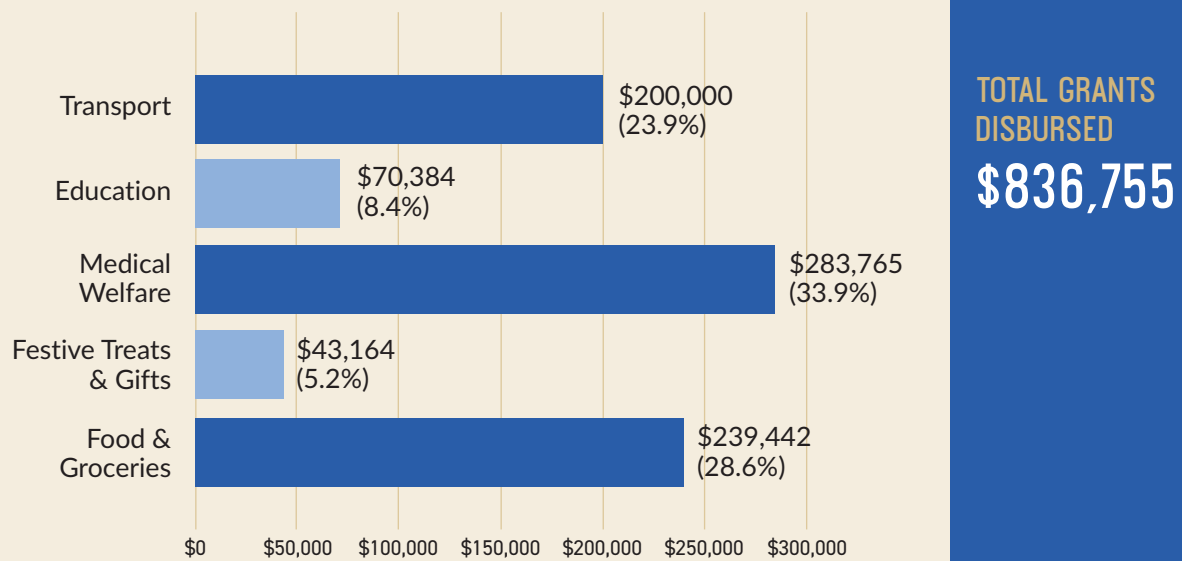
Allocation of Assets Held



* Restricted Funds

FINANCIAL HIGHLIGHTS OF THE YEAR

Summary of Grants Disbursed & Beneficiaries



PROJECTED INCOME & EXPENDITURE

		FY 2025/2026 Actual 01 .04.2025 – 31 .03.2026	FY 2026/2027 Projected Year 1 01 .04.2026 – 31 .03.2027	FY 2027/2028 Projected Year 2 01 .04.2027 – 31 .03.2028
S/N	Target number of Beneficiaries	28,094	13,800	13,800
	Income:	\$	\$	\$
A	Donations	406,292	400,000	500,000
B	Grants Received	298,000	137,000	0 (*)
C	Other Income (Interest & others)	61,414	40,000	40,000
D	Reversal of Impairment Loss	85,272	-	-
E	Membership Fees	7,920	-	-
	Total Income (A+B+C+D+E)	858,898	577,000	540,000
	Expenditure:			
F	Community Activities	836,755	400,000	500,000
G	Administrative and other Operating Expenses	182,745	120,000	120,000
H	Fundraising Expense	24,300	35,000	35,000
I	Depreciation	8,607	12,000	12,000
	Total Expenditure (F+G+H+I)	1,052,407	567,000	667,000
Net (Deficit)/Surplus for the Year		-193,509	10,000	-127,000

(*) The Government's Enhanced Fundraising (EFR) matching grant scheme is not expected to continue.



Please scan the QR code to
view the detailed financial
statements (FY2025/2026)

OVERVIEW OF CHARITY

Lions Community Service Foundation (Singapore) (LCSF) was registered as a society on 10 April 2003.

LCSF was registered as a charity under the Charities Act 1994 (then Cap 37).

LCSF has been accorded Institution of a Public Character (IPC) status from 27 November 2024 to 26 November 2026 to receive tax exempted donations in Singapore (IPC No: IPC 000644)

LCSF's governing instrument is its Constitution & By-laws.



LIONS
COMMUNITY
SERVICE
FOUNDATION
(SINGAPORE)

■ Unique Registration Number (UEN)
T03SS0068K

■ Registered Address
Blk 465 North Bridge Road
#02-5051
Singapore 191465

■ Auditor
HALL CHADWICK ASSURANCE PAC

■ Bankers
MAYBANK SINGAPORE LIMITED
UNITED OVERSEAS BANK LIMITED SINGAPORE

■ Website
www.lcsf.org.sg